# A STUDY OF CHANGES IN SELF-REPORT CONCERNING CULTURAL BIAS AND OPENNESS TOWARD CHANGE AMONG DESEGREGATION WORKSHOP PARTICIPANTS

# John A. Jones Alachua County Schools (Fla.)

### SUMMARY

The sixty five teachers who attended a desegregation workshop were administered two instruments which attempted to measure cultural bias and openness toward change. Upon factor analysis the Curriculum Change Measure yielded 14 factors. Comparisons of pre-test and post-test results showed that small changes had occurred in the desired direction, as measured by the Cultural Differentiation Measure and the Curriculum Change Measure.

### INTRODUCTION

During the summer of 1970 a six-week workshop was held for approximately 65 teachers who taught at six newly integrated secondary schools. This bi-racial group of teachers was involved in small group, problem-centered discussions, in the reading of pertinent books, in role play of inter-racial student-teacher interactions, in small group encounter discussion, and in large group presentation-discussions. The goals of the workshop were essentially two-fold.

- 1) To help teachers become more accepting of people from other cultures and races,
- 2) To help teachers accept and plan for teaching in open-space instructional areas.

A review of relevant literature revealed that a number of attempts to assess teacher readiness for curriculum change have been reported in doctoral studies.

Trumbo (1961) studied the attitudes toward change of 278 employes of an insurance company with a nine-item, Likert-type scale he leveloped. He reported an odd-even reliability of .79, astonishngly high for such a short instrument. Dempsey (1963) investigated relationships between teacher's judgment of barriers to curriculum change and scores on the Trumbo Readiness to Change Scale and reported that those with higher scores on the Change Scale tended to perceive fewer barriers than those with lower scores.

Childs (1965) investigated the relationship between belief systems of school administrators and teachers and the adoption of new educational practices. He sampled eight school districts, four relatively innovative and four relatively non-innovative. Using an innovativeness scale of his own and a cost factor index he reported a significantly greater proportion of teachers in the innovative schools and open belief systems than was the case with teachers from noninnovative schools.

Duncan (1954) devised the Curriculum Improvement Measure (CIM) to measure readiness of school faculties for curriculum change. The 24-item, Likert-type instrument contains six questions each on attitudes toward groups, pupil and school problems, curriculum improvement, and modern social problems. The CIM has a reported internal consistency reliability of .65. This relatively low reliability makes it an inadequate instrument for identifying individuals or assessing small groups. But the instrument may be used to assess attitude changes for relatively large faculties or teacher groups. Its validity was established by showing that school faculties rated by faculty members working with them as high on curriculum change tended to score higher as a group than school faculties judged to be doing relatively little curriculum change.

Leas (1965) compared academic-area traditionalists and innovators on his own questionnaire, the Gough-Sanford Flexibility Scale, ind the Rokeach Opinionation Scale. The Opinionation Scale diferentiated in degree of conservatism between traditionalists and nnovators, and the Flexibility Scale indicated greater flexibility or the innovators. Leas found some other differences which might ave relevance in constructing a scale.

An attempt to measure teacher attitudes which are relevant to the teaching of underprivileged children was reported by Edwards (1966). Factor analysis of responses to the Cultural Differentiation Questionnaire (CDQ) revealed a far more complex factor structure than the original six dimensions would have indicated. In this study the instrument did detect some expressed changes in participants' responses while participating in workshop sessions dealing with the education of the underprivileged.

#### PROCEDURE

As a result of this review of the literature, the 72 item questionnaire reported by Edwards (1966) was used to measure changes that might occur in reference to the acceptance of people from other cultures and races.

Another questionnaire was created by editing Duncan's (1954) CIM items, and by editing Trumbo's (1961) Work Related Change Scale items and by selecting some items from Rokeach's d-scale (1960), and then by merging them into a single instrument labeled the Curriculum Change Measure (CCM). A six-point Libert-type agree-disagree response mode was provided for all but one of the items. This 55 item instrument was used to measure changes that might occur in reference to the acceptance of open-space instructional area and the needed curricular changes which must occur in order to utilize these open-space areas.

The CDQ and the CCM were administered to the workshop participants early on the second day of the workshop and on the next to last day of the workshop. This is a pre-test, post-test, one group design. This type of design cannot show that any changes that were observed are the result of workshop participation. However, if changes are or are not observed in the desired direction, we may conclude that desired changes in the group were or were not expressed regardless of the cause.

The participants were instructed to use the last four or five digits of their phone numbers or social security numbers or to make up a number which they could easily remember to use on the post-questionnaire. The numbers used by the participants on their pre-questionnaires were displayed by an overhead projector during the post testing session. Of the 62 people who responded on the pre-questionnaire, 52 of the 58 post-questionnaires were matched with identically numbered pre-questionnaires. It was explained to the participants that the numbering procedure was necessary for the use of certain types of statistical data analysis.

Edwards (1966) reported the factor structure for the CDQ. Since no such information was available for the CCM it was necessary to factor analyze it in order to be able to develop subscale scoring. The pre-test and post-test responses of all participants on the CCM were pooled and factor analyzed using a computer program from Guertin and Bailey (1970). This computer program, EEL 503 produces orthogonal varimax solutions. The 14 factor solution was chosen as the solution that produced the most easily reationalized factors. This 14 factor solution accounted for 59.75 percent of the total score variance and for 75.65 percent of all common variance. Table 1 presents the factor labels, item statements, item numbers, factor loadings, row sum of squared loadings, and communality estimates  $(h^2)$ .

TABLE 1The Fourteen Factor Solution for the CCM

			Row Sum	of
<b>7</b> .		Factor	Squared	
	ms and Factor Labels	Loadings	Loadings	<u>h</u> 2
F.a.	tor 1 Curricular Traditionalist			
19.	In a curriculum improvement	0,67	0.58	0. 73
	program regular lectures on			
	curriculum and curriculum			
	theory should be given by a			
14	consultant			
24.	It is essential in a curric-	0,62	0.66	0, 62
	ulum improvement program			
	that the teachers thoroughly			
	study a good text on curriculum			
27.	It would take a sizeable			
•••		0.49	0.39	0, 62
	raise in pay to get me to voluntarily transfer to			
	another position			
22.	To be a good group leader in			
	our school a person must be	0,40	0. 56	0,75
	able to control the people			
	in the group			
38.	Learning is essentially a	0.37		
	process of increasing one's	0.31	0.71	0.85
	store of information about			
	various fields of knowledge			
3,	Intelligent self-direction	0.33	0.53	0.82
	can be developed best through	0. 33	0. 23	V. 82
	participating in experiences		•	
	for which the individual			
	feels a direct concern			
:0,	I like a work situation where	0.31	0. 61	0.75
	I know that I will be doing		v. vi	v. / 5
	my work about the same way			
	one week to the next			

		Factor Loadings	Row Sum of Squared Loadings	հ <sup>2</sup>
Fac	tor 2 Experimentalism			
50.	be taught in schools because	0, 75	0. 87	0, 98
	they help the student better determine his role in society			
54.	Discussing controversial issues in the classroom	0.71	0.63	0.82
	is a good way of helping youth develop their judgment			
43.	Existing knowledge is tentative and is subject to	0, 70	0.63	0, 77
42.	revision in light of new facts Teachers and pupils should	0, 68	0,64	0, 79
46.	become involved in the problems and issues of our	0,05	0.04	0,17
52.	time Teachers and school	0, 60	0, 56	0, 74
52.	administrators have the same duty to take an active part in the political affairs of the community as any other	0.00	0.90	0,14
48.	citizen	0. 59	0.68	0. 82
	silent on social issues, it is not meeting its			
37.	responsibilities By continuous experiment- ation with new materials, teachers can gradually	0. 55	0. 51	0, 76
47.	improve the program of instruction We will give the best education to each child if	0. 52	0. 55	0. 83
	we emphasise purpose, activ- ity, freedom, and all-around development			
1.	The intelligence of the people should be relied upon for governing themselves	0.51	0, 48	0, 72
2.	The best form of democratic decision making is by	0.44	0.65	0.75
36.	majority vote The traditional moral standards of our culture should not just be accepted; they should be examined and tested in solving the present problems of students	0, 42	0.65	0.84
44,	To learn means to devise way of acting in a situation for which old ways are	0. 41	0. 74	0, B6
55.	inadequate The work situation that you would consider ideal for you would be one where the way you do your work: (check one) Is Always the Same In Usually the Same Undecided Changes to Some Extent Changes a Great Deal	0, 38	0. 57	0.80

		Factor Loadings	Row Sum o Squared Loadings	ոք հ <sup>2</sup>
F	ctor 3 Impunity from Criticism			
8.	curriculum problems should be given to teachers from	0.76	0.67	0, 81
	sources outside this school, because the teachers here are too busy to write complex curriculum plans			
10	<ul> <li>Bad classroom situations are generally caused by students</li> <li>who misbehave</li> </ul>	0. 73	0, 67	0, 83
9.	The trouble with most teaching positions is that you just get used to doing things in one way and then they want you to do them differently	0, 56	0.81	0.93
7.	Individuals lose their effectiveness when they work in faculty groups having 10 to 12 members	0, 56	0. 57	0. 79
23.	When I get used to doing things in one way it is disturbing to have to change to a new method	0.50	0, 46	0.66
4,	It is characteristic of educational problems that if you try to solve one you find two more and end up by doing little about any of them	0.46	0.60	0. 73
12.	I would prefer to stay with a teaching position that I know I can handle than to change to one where most things would be new to me	0. 42	0.70	0.86
11.	Our school committees are most effective when a strong leader controls the committee	0.40	0.43	0, 70
6.	One can never feel at ease on a job where the ways of doing things are always being changed	0,35	0, 68	0.80
		actor .	Row Sum of Squared	h <sup>2</sup>
Fac	tor 4 Endorsement of Competition	oadings	Loadings	n
30.	Schools should emphasize competition and self-reliance more than cooperation and adjustment	0, 59	0. 47	0.65
14.	Society operates pretty much on a "dog-eat-dog" basis	0. 45	0, 66	0. 76
51.	You should teach a student what he ought to know rather than what he wants to know	0. 44	0.67	0, 78
40.	There are too many social activities in school today	0.36	0, 57	0. 79
31.		0. 3Z	0. 49	0, 73

	Factor Loadings	Row Sum of Squared Loadings	ь <sup>2</sup>
Factor 5 Moral Relativism			
<ol> <li>Moral learning is experi- mental; the child should be taught to test alternatives before accepting any of them.</li> </ol>	0, 68	0.69	0, 85
<ol> <li>In the interest of social stability, the youth of this generation should be brought into conformity with the enduring beliefs and institutions of our national</li> </ol>	0, 64	0. 74	0, 85
heritage 34. The teacher must teach his or her students the correct moral principles in order to bring about their healthy	0. 34	0. 55	0.68
moral development 29. As a member of a small group I feel a responsibility to participate whether I am interested in the matter	0.34	0.56	0. 77
or not 26. The goal of curriculum improvement efforts is the revision of old courses or the introduction of new courses	<u>0.31</u>	0.58	0.77
	Factor Loadings	Row Sum of Squared Loadings	ь <sup>2</sup>
Factor 6 Sense of Responsibility to Small Groups	20000.04-		
25. As long as I am a member of a group I am responsible to abide by the decisions the group makes	0, 64	0. 52	0. 66
29. As a member of a small grou I feel a responsibility to participate whether I am interested in the matter	p 0.35	0, 56	0.77
or not 26. The goal of curriculum improvement efforts is the revision of old courses or the introduction of new courses	0.34	0, 58	11
	Factor Loadings	Row Sum of Squared Loadings	h <sup>2</sup>
Factor 7 Traditionalism			
46. The curriculum should contain an orderly arrange- ment of subjects that represent the best of our	0, 61	0. 59	0. 81
cultural heritage 17. The trouble with many people is that when they find a job they can do well, they don't stick with it	0.51	0. 41	0. 55
49. The best preparation for the future is a thorough knowledge of the past	0. 51	0, 61	0.80
39. Learning is a process of mastering objective knowledge and developing skills by drill, trial and error, memorization and logical deduction	0, 46	0.65	0, 63
<ol> <li>The primary aim of instruc- tion is mastery of knowledge</li> </ol>	0.34	0.58	0.76

	Factor	Row Sum Squared Loadings	-
Factor 8 <u>Resistance to</u> Curriculum Change			
<ol> <li>In a curriculum improvement program a specialist should devote a good deal of time to demonstration teaching</li> </ol>	t 0 <u>.</u> 75	0, 64	0. 76
<ol> <li>The trouble with most teaching positions is that you just get used to doing things in one way and then they want you to do them differently</li> </ol>	0, 48	0, 81	0, 93
<ol> <li>It is characteristic of educational problems that if you try to solve one you find two more and end up by doing little about any of them</li> </ol>	0.46	0.60	0, 73
55. The work situation that you would consider ideal for you would be one where the way you do your work: (check one) Is Always the Same Is Usually the Same Undecided Changes to Some Extent Changes a Great Deal	0. 42	0. 57	0,80
12. I would prefer to stay with a teaching position that I know I can handle than to change to one where most things would be new to me	0.36	0. 70	0, 85
	Factor	Row Sum of Squared	_
Factor 9 Educational Isolationism	Loadings	Loadings	<u>h<sup>2</sup></u>
<ol> <li>As far as our school is concerned there is wisdom in the adage "let well enough alone"</li> </ol>	0. 60	0, 50	0, 76
<ol> <li>The activities of such different groups as schools, business, and government are quite interdependent</li> </ol>	0.60	0, 45	0.66
39. Learning is a process of mastering objective knowledge and developing skills by drill, trial and error, memorization and logical deduction	0. 48	0,55	0. 83
<ol> <li>Learning is essentially a process of increasing one's store of information about the various fields of knowledge</li> </ol>	0, 45	0. 71	0, 85
33. Intelligent self-direction can be developed best through participating in experiences for which the individual feels a direct concern	0. 32	0. 53	0. 62
26. The goal of curriculum improvement efforts is the revision of old courses or the introduction of new courses	0. 31	0. 58	0. 77

		Factor Loadings	Row Sum of Squared Loadings	հ <sup>2</sup>
	vity Oriented of Program		_ <u></u>	
clubs, and as these s important	part of the	0.79	0. 77	0. 90
echool pro 47. We will gi		0.42	0,65	0.83
education we emphase	to each child if Size purpose, activit and all-around			
<ol> <li>Intelligent</li> <li>be develop</li> <li>participati</li> </ol>	self-direction can ed best through ng in experiences the individual feels	0.40	0,53	0, 82
36. The tradit standards should not they shoul tested in a	ional moral of our culture just be accepted; d be examined and solving the present of students	0, 35	0.65	0. 84
40. There are	too many social in schools today	0, 31	0.57	0. 79
	ools should stick	0, 30	0.49	0, 73
to the three		Factor	Row Sum of Squared	
		Loadings		h <sup>Z</sup>
Factor 11 (Uni	abelled)			
	blems are usually faulty administratio	0.63 a	0.46	0.67
14. Society op	erates pretty much o -dog'' basis		0.66	0,76
<ol> <li>When a sc on social :</li> </ol>	hool remains silent ssues, it is not a responsibilities	0.40	0.68	0. 82
<ol> <li>One can ne a job wher</li> </ol>	ever feel at ease on e the ways of doing always being change	0, 33 ed	0, 68	0, 80
		Factor Loadings	Row Sum of Squared Loadings	h <sup>2</sup>
	ect Matter and trol Orientation			
instructio individual	reason that n should be ized is because fer in intelligence	0.64	0.56	0, 76
22. To be a g our schoo	ood group leader in 1 a person must be ntrol people in the	0.56	0.56	0.75
21. Discipline handled b	problems are best y locating the d properly him	0, 53	0, 48	0,65
35. The backl curriculu activities	oone of the school m is subject matter; are useful mainly ite the learning	0.53	0.64	0. 83

Factor 12 Subject Matter and Control Orientation (co	ont. )		
40. There are too many social activities in schools today	0.49	0.57	0.79
<ol> <li>Learning is essentially a process of increasing one's store of information about the various fields of</li> </ol>	0.44	0, 71	0. 85
<ul> <li>knowledge</li> <li>45. The primary aim of instruction is mastery of knowledge</li> </ul>	0,36	0.58	0.76
12. I would prefer to stay with a teaching position that I know I can handle than to change to one where most things would be new to me	0, 36	0,70	0, 85
34. The teacher must teach his or her students the correct moral principles in order to bring about their healthy moral development	0, 31	0, 55	0, 68
	Factor	Row Sum o Squared	of h <sup>2</sup>
Factor 13 Preference for Work Related Change	Loadings	Loadings	
<ol> <li>If I could do as I pleased, I would change the kind of work I do every few months</li> </ol>	0.71	0.54	0,65
20. I like a work situation where I know that I will be doing my work about the same way one week to the next	0. 47	061	0.75
26. The goal of curriculum improvement efforts is the revision of old courses or the introduction of new courses	0.39	0.58	0.77
<ol> <li>One can never feel at ease on a job where the ways of doing things are always being changed</li> </ol>	0.38	0, 67	0.78
<ol> <li>You should teach a student what he ought to know rather than what he wants to know</li> </ol>	0. 37	0.67	0.78
12. I would prefer to stay with a teaching position that I know I can handle than to change to one where most	0. 31	0.70	0, 85

		Factor Loadings	Row Sum of Squared Loadings	h <sup>2</sup>
Fac	ctor 14 Authoritarianism		E	
	To learn means to devise a way of acting in a situation for which old ways are inadequate	0.66	0. 74	0.86
15.	A difficulty with group work is that the able people get outvoted by the average	0.64	0.59	0.80
45.	The primary aim of instruc- tion is mastery of knowledge	0.41	0, 58	0.76
35.	The backbone of the achool curriculum is subject matter; activities are useful mainly to facilitate the learning of subject matter	0, 38	0.64	0, 83
51.	You should teach a student what he ought to know rather than what he wants to know	0, 37	0.67	0. 78

## RESULTS

CDQ factors from Edwards (1966) that would seem relevant to teacher acceptance of the underprivileged along with item numbers are:

Factor		Protection of students from unnecessary restrictions. 7, 20, 36, 41, 51, 57, 61
Factor		Belief in the ultimate goodness of human beings. 4, 10, 15, 41, 53, 59, 65
Factor	9:	Identification with animals and rejection of peers. 5, 7, 14, 33, 44, 51, 56
Factor	10:	Teacher concern for underprivileged. 29, 35, 41, 44, 50, 52, 61
Factor	15:	Teachers main concern with those who want to learn. 4, 27, 28, 41, 48, 58, 68
Factor	16:	Judging children on an individual basis. 10, 38, 42, 62, 66, 70, 72
Factor	18.	Objection made by self-made man to behavior science. 7, 11, 15, 26, 50, 58, 64
Factor	24:	Identification with less successful members of society. 10, 11, 12, 34, 50, 53, 59
Factor	25:	Rejection of physical intimacy. 13, 14, 22, 44, 47, 51, 71

An inspection of the factor labels of the CCM and the items loading on these factors indicated that the following factors have relevance concerning teachers' attitudes towards curriculum changes:

Factor	3,	Impunity from criticism.
Factor	4,	Endorsement of competition
Factor	5,	Moral relativism.
		Traditionalism.
Factor	8,	Resistance to curriculum change
		Educational isolationism.
Factor	10,	Activity oriented school program.
Factor	12,	Subject matter and control orientation.
Factor	13,	Preference for work related change.
Factor	14.	Authoritarianism.

<b>D</b>	_					Change
Factor	Pre	$\mathbf{Post}$	S.E. of	t	Con-	in Desired
Number	Mean	Mean	Difference	Ratio	clusion	Direction ?
3	6.917	6.367	0.161	- 3, 42	Sign.	No
5	10.377	10.791	0.193	2.14	Sign.	Yes
9	10.159	9.875	0.209	-1.36	N. S.	Yes
10	6.705	6.712	0.155	0.04	N. S.	Yes
15	13.042	13.770	0.204	3, 57	Sign.	Yes
16	11.007	10.898	0.217	-0.51	N.S.	Yes
18	10.793	10.719	0.259	-0.29	N. S.	Yes
24	12.304	12.955	0.205	3,17	Sign.	
25	7.787	7.489	0.245	-1.22	N.S.	Yes
			0. 235	-1,22	N. 5.	Yes
<u>df = 51</u>	t. 0	5 = 2.008	t 01 -	2.678	two-tail	

 TABLE 2

 Paired Difference t-ratios for Variables Measured

 by the Cultural Differentiation Questionnaire

As estimates of factor scores for a subject his response to an item was multiplied by the validity weight for the item (squared factor loading). All the products were accumulated for items relevant for that factor. These weighted totals are the factor loading index values which give the group means in Tables 2 and 3 that were examined with t-ratios.

The following table reports the results of the t-testing (differences in paired scores) changes between pre and post performances measured by the CDQ. These variables appear to have labels closely related to the acceptance of the underprivileged. The desired direction of change is indicated in the last column of Table 2. The desired direction of change was determined after an inspection of the nature of the items loading on the factors and the size and sign of the factor loadings.

The following table reports the t-testing of changes occurring on the CCM variables which are most closely related to readiness for curriculum change. The information presented in Table 3 for the CCM is analogous to the information contained in Table 2.for the CDQ.

						Change
Factor	Pre	Post	S.E. of	t	Con-	in Desired
Number	Mean	Mean	Difference	Ratio	clusion	Direction ?
3	14.666	13.281	0.503	-2,76	Sign.	Yes
4	6.154	5,833	0.198	-1.63	N. S.	Yes
5	8, 24 <b>2</b>	8.408	0.222	0.75	N. S.	Yes
7	10,705	10.076	0.299	-2.10	Sign,	Yes
8	7.429	7.178	0.259	-0.969	N. S.	Yes
9	5.874	5,828	0,232	-0.201	N. S.	Yes
10	7.,026	7.621	0.199	-2.981	Sign,	Yes
12	16.390	14.766	0.392	-4.135	Sign.	Yes
13	8,819	9.758	0.230	4.073	Sign.	Yes
14	7.438	6.487	0.223	-4.254	Sign.	Yes
df = 51	t. 0	5 = 2.008	8 t.01 =	2,678	two-ta	iled test

TABLE 3 Paired Difference t-ratios for Variables Measured by the Curriculum Change Measure

The direction of changes in this self-report all occurred in the desired direction, an event unlikely to occur by chance. Statistically significant differences were found for factor variables 3, 7, 10, 12, 13, and 14. The direction of all self-report changes, except that for factor 3, "Protection of students from unnecessary restrictions," occurred in the desired direction. Statistically significant differences were found for the following variables:

- 1.) Factor 3; "Protection of students from unnecessary restrictions,"
- Factor 5; "Belief in the ultimate goodness of human beings,"
- 3.) Factor 15; "Teachers main concern with those who already want to learn,"
- 4.) Factor 24; "Identification with the less successful members of society."

The fact that 8 out of 9 differences occurred in the desired direction is, according to the Chi-square statistic, a significantly non-random event beyond the 0.05 level of confidence. The fact that 4 out of 9 differences were significant at or beyond the 0.05 level of confidence is, according to the Chi-square statistic a significantly non-random event beyond the .001 level of confidence.

## CONCLUSIONS

With regard to goal number one of the workshop, which was concerned with helping teachers to become more accepting of people of other races and cultures, small gains were made during the period of the workshop. This is evidenced by the fact that 8 of the 9 relevant measures of the CDQ had post group mean shifts in the desired direction away from the pre group mean positions. This small gain in acceptance is also evidenced by the fact that 3 of the 8 desired changes were statistically significant.

With regard to goal number two of the workshop, which was concerned with helping teachers to accept the curriculum changes necessitated by open-space classrooms and integration, small gains were made during the period of the workshop. This is evidenced by the fact that all 10 of the relevant measures of the CCM\* had post group mean shifts in the desired direction away from the pre group mean positions. The small gain in openness towards curriculum change is also evidenced by the fact that 6 of the 10 desired changes were statistically significant.

We then conclude that modest changes in self-reported attitudes did occur, and that these changes in self-report occurred for the most part in the desired directions as indicated by the workshop goals.

<sup>\*</sup>Copies of the CCM may be obtained from this author. Edwards (1966) provided a copy of the CDQ and item factor loadings as a part of his discussion.

#### REFERENCES

- Childs, J. W. A study of the belief systems of administrators and teachers in innovative and non-innovative school districts. Dissertation Abstracts, 1965, 27, 622-A.
- Dempsey, R. A. An analysis of teachers' expressed judgments of barriers to curriculum change in relation to the factor of individual readiness to change. <u>Dissertation Abstracts</u>, 1963, 24, 3225.
- Duncan, J. K. An instrument for measuring readiness for curriculum change. Unpublished doctoral dissertation, University of Florida, 1954.
- Edwards, T. B. Teacher attitudes and cultural differentiation. Journal of Experimental Education, 1966, 35, 80-92.
- Guertin, W. H. and Bailey, J. P., Jr. <u>Introduction to modern</u> <u>factor analysis</u>. Ann Arbor, Michigan: Edwards Brothers, Inc., 1970.
- Leas, A. A study to determine the characteristics of innovative and traditional educators. <u>Dissertation Abstracts</u>, 1965, 26, 5132.
- Rokeach, M. <u>The open and closed mind</u>. New York: Basic Books, 1960.
- Trumbo, D. A. Individual and group correlates of attitudes toward work-related changes. Journal of Applied Psychology, 1961, 45, 338-344.